



# Understanding obsolescence

## A holistic model for life cycle analyses of buildings

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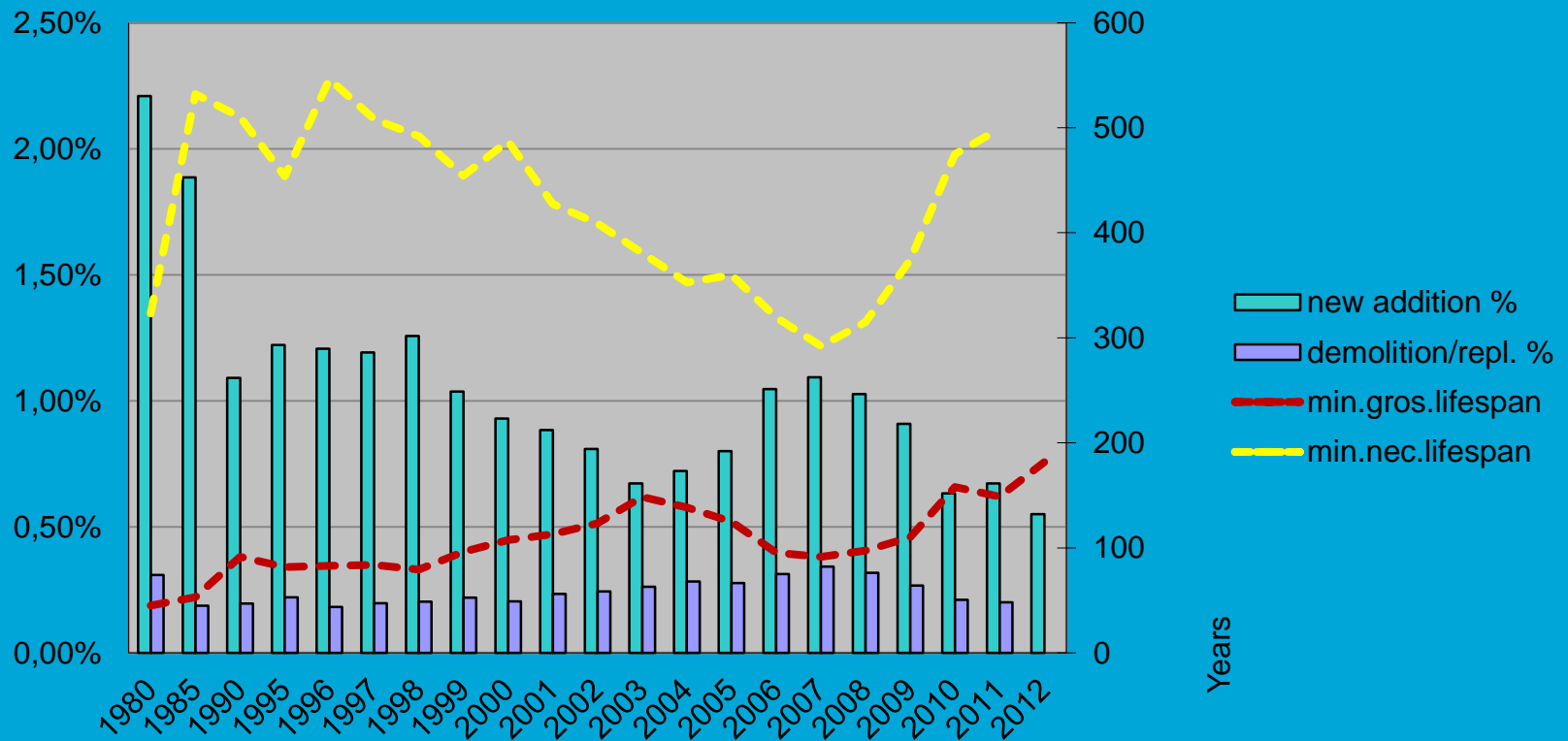
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# Outline

- Why? The new building paradigm
- Basic principle
- Types of obsolescence
- Cause-effect processes
- Application in practice

# Paradigm change

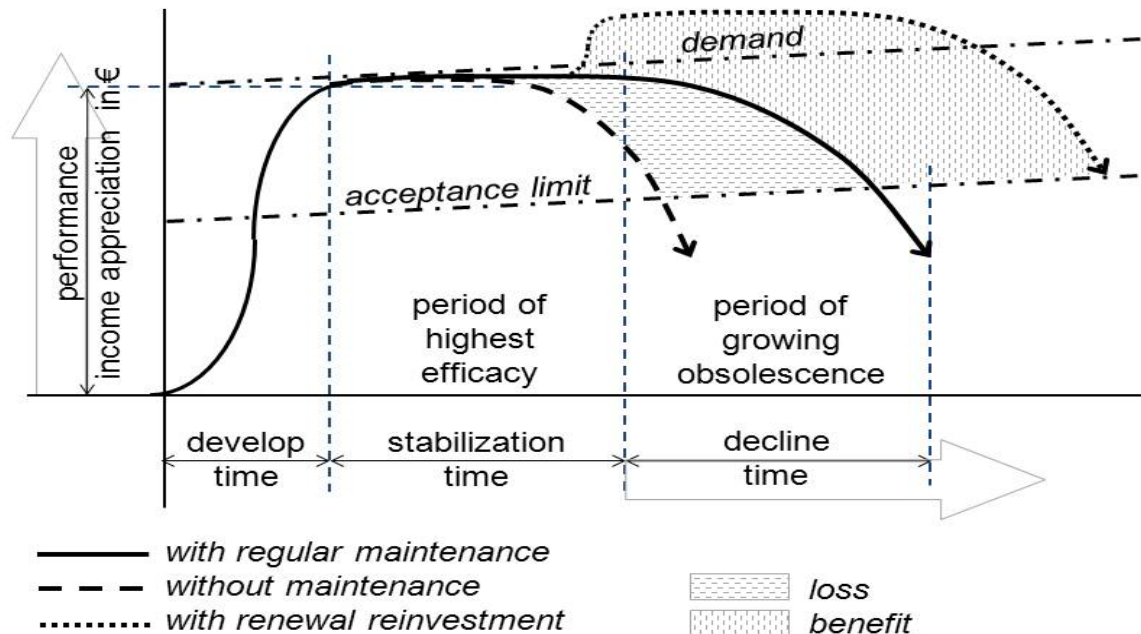
Minimal life span = annual new addition – demolition



# Research goals and approach

## What is obsolescence?

process of declining performance of buildings



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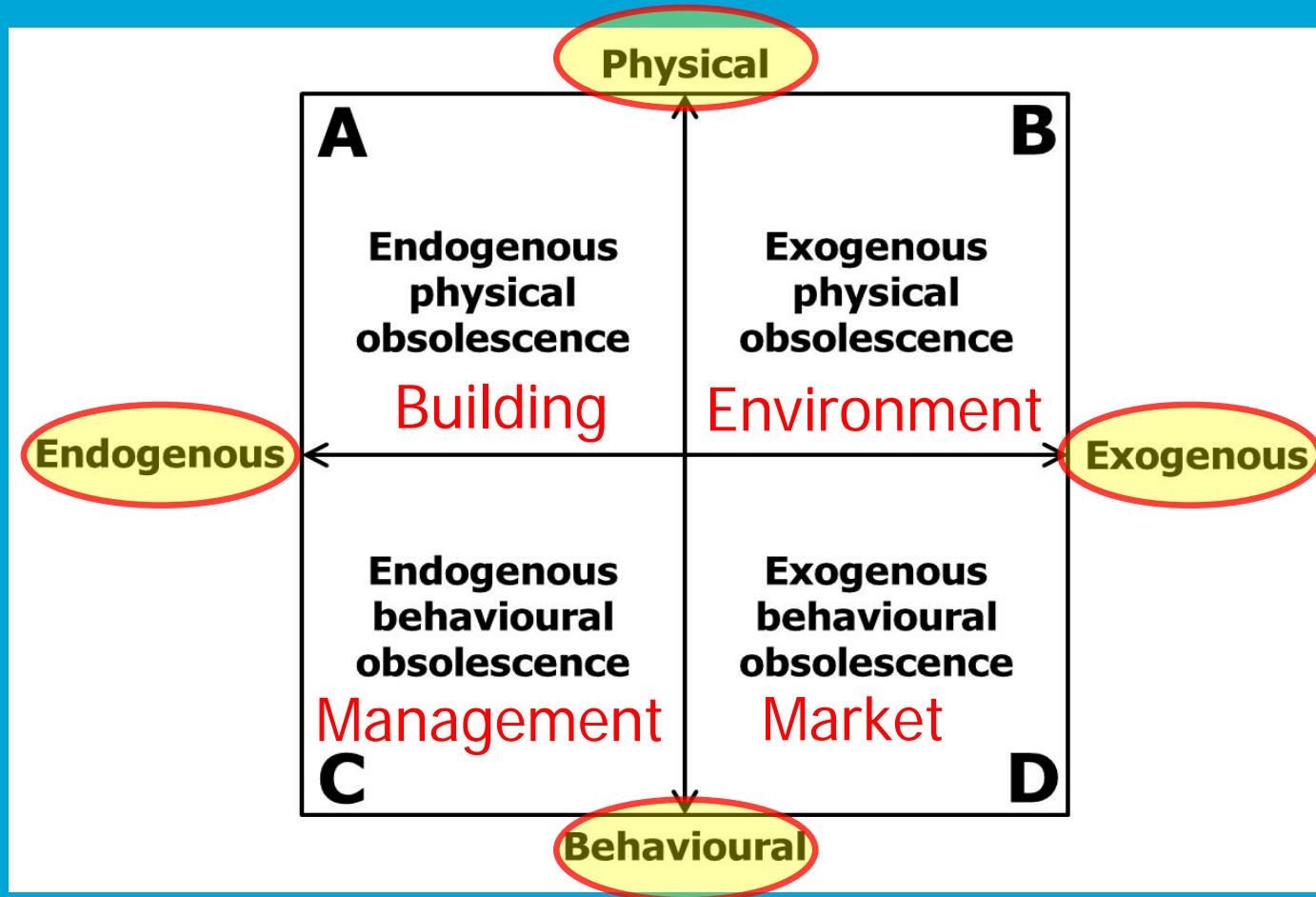


# Literature assessment

## Findings on decay, obsolescence, life cycle assessment:

- Disciplinary single sided:
    - 50% technical/physical, 30% economical, 20% social
  - Limited scientific relevance:
    - mainly case studies, hardly scientific theory development
    - lack of systematic longitudinal data
  - Conclusions:
    - growing awareness of interrelated multifactor recurrence
    - behaviour overrules technology
- Need for integrated approach

# Types of obsolescence (revised)



# Research goals and approach

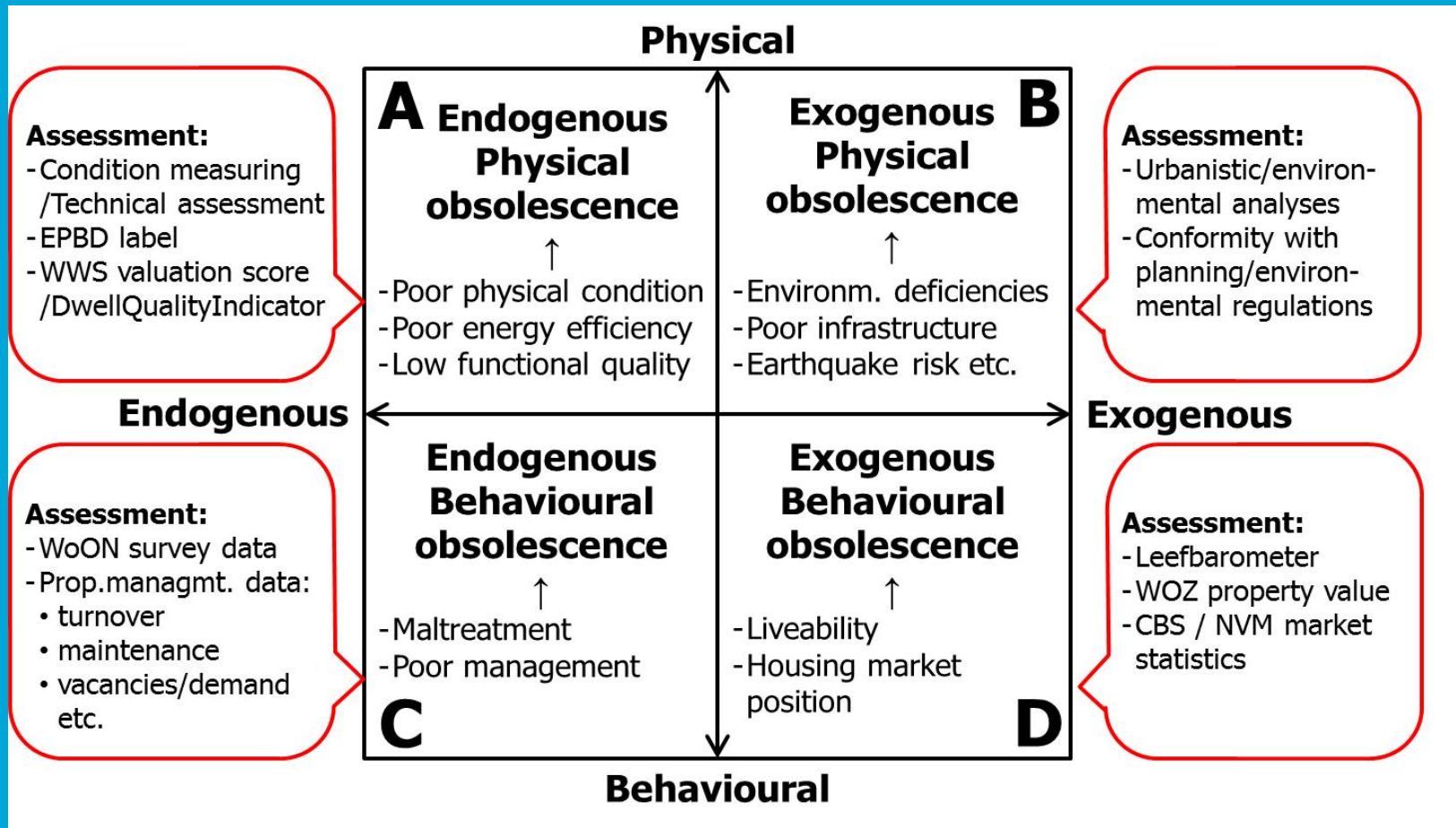
## Problem:

What is the lifespan expectancy of buildings and how can the useful service life be extended?

## Objective:

Model for understanding, analysis and measurement of ageing, decay and obsolescence

# Elaborated model of obsolescence (revised)





# Conclusions so far

## Disappointing results:

- Time series of data often not available
- Producing ratios possible, but query for additional references required

## Two different application directions:

- 1) Longitudinal: time series of the same building(s)
- 2) Comparative: comparison with similar buildings

## Next steps:

- 1) Understanding cause-effect processes:
  - in depth dossier search
- 2) More comparative data:
  - more comparative search: types/sectors/countries

# Next step

## Research question:

Is it possible to further elaborate the conceptual model into an **instrument** to

- **distinguish, track** and **assess** the underlying **cause-effect** processes
- **understand** and **measure** their effect on buildings
- determine a '**level**' of **obsolescence** on different levels e.g. buildings, parts of the building stock?

# Cause-effect processes

- Series of interrelated cause-effect mechanisms within and in between different types of obsolescence
- Triggering subsequent cause-effect processes
- E.g.:  
decline market value (DD) → decline rate of return (DC) → maintenance backlogs (CA) → consequential damage (AA) → discomfort (AC) → livability effects (AD) loss of demand (CD) → etc.

**A**

- Physical defects
- Design errors
- Poor physical/energetic quality

**Physical**

**AA**

- Consequential damage
- Condensation
- Rot
- Function defects

**AB**

- Environmental effects/damage
- Shadow
- Wind reflections

**Endogenous**

**AC**

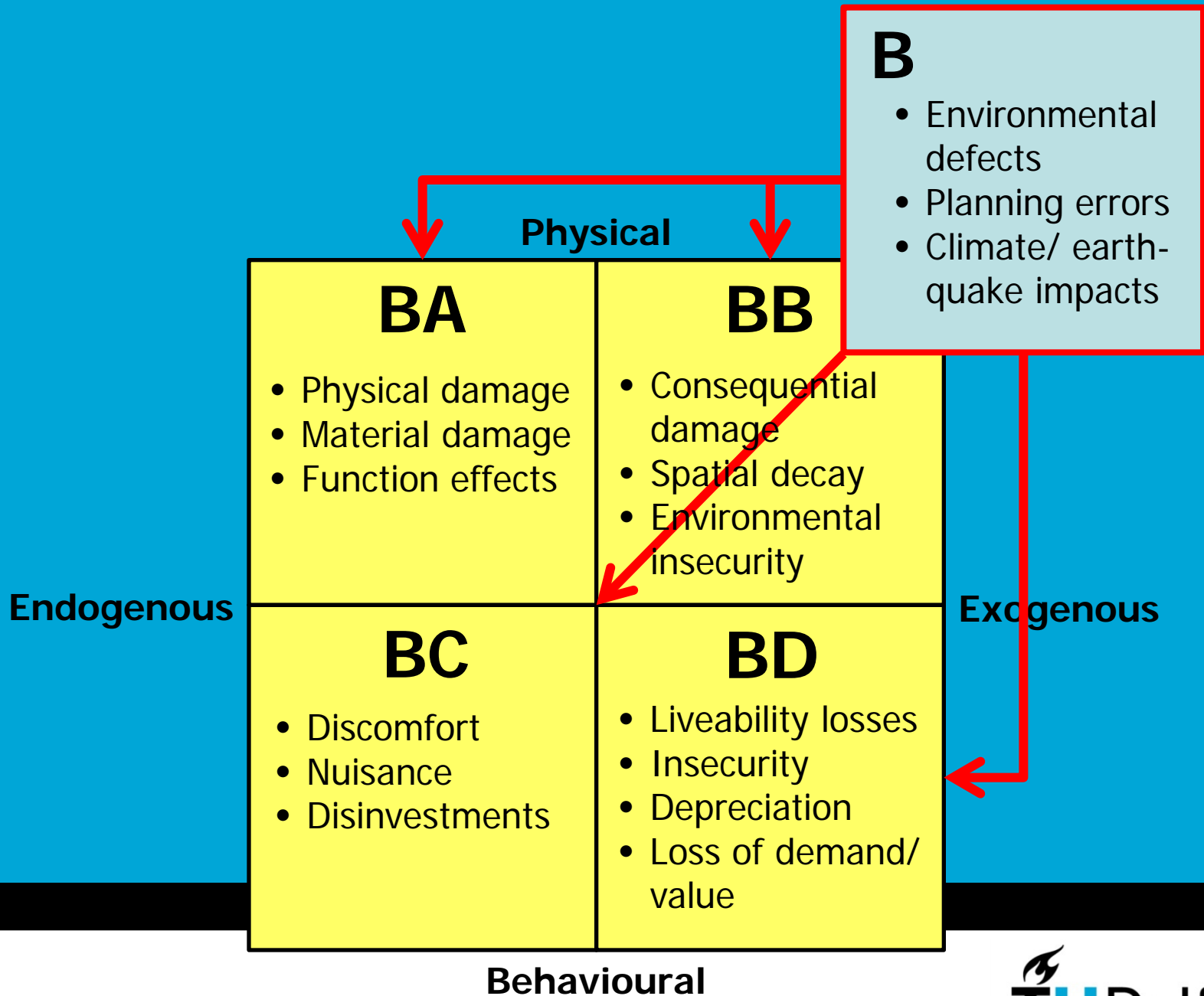
- Discomfort
- Nuisance
- Loss of demand
- Energy waste
- Disinvestments

**AD**

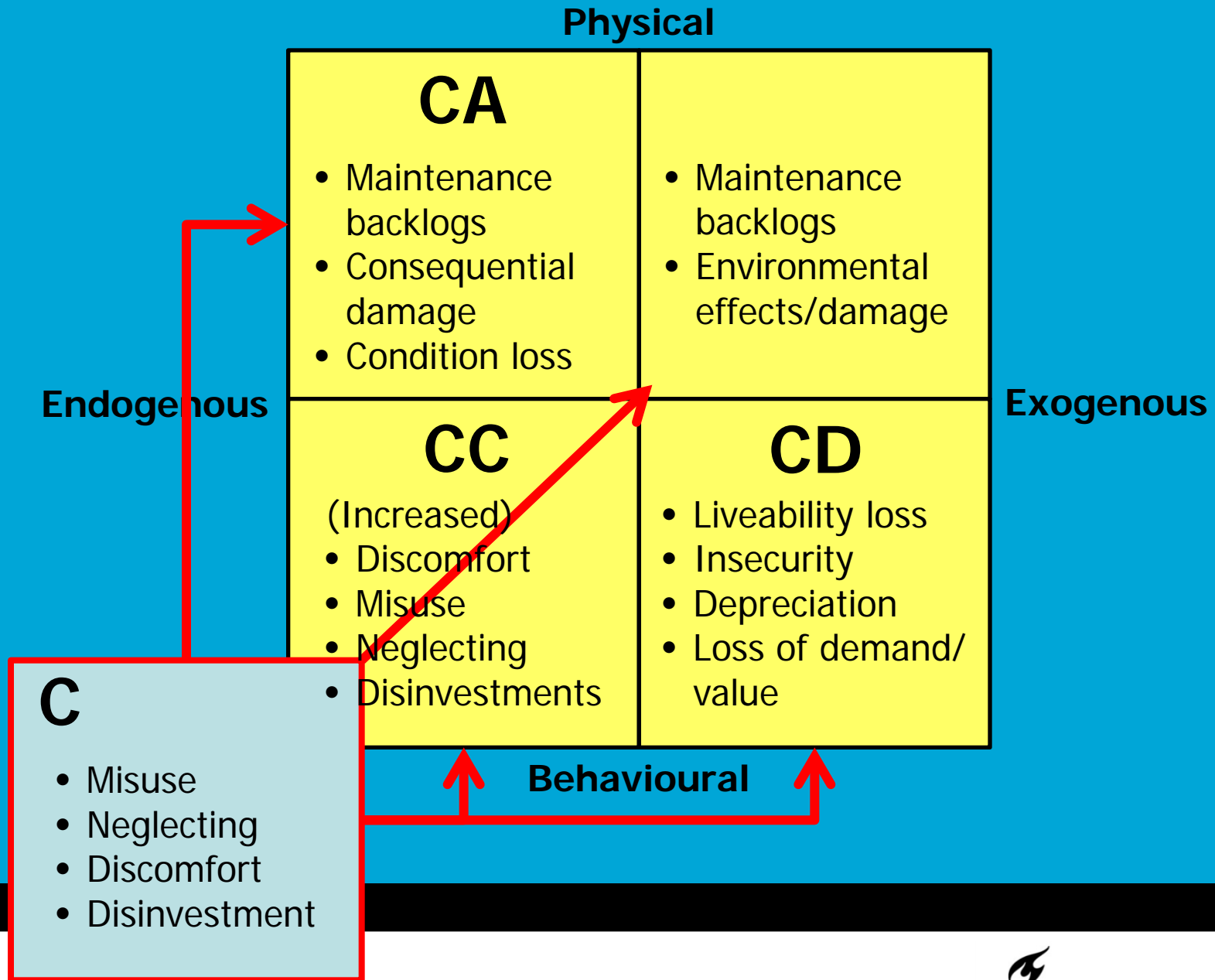
- Liveability loss
- Insecurity
- Depreciation
- Loss of demand/value

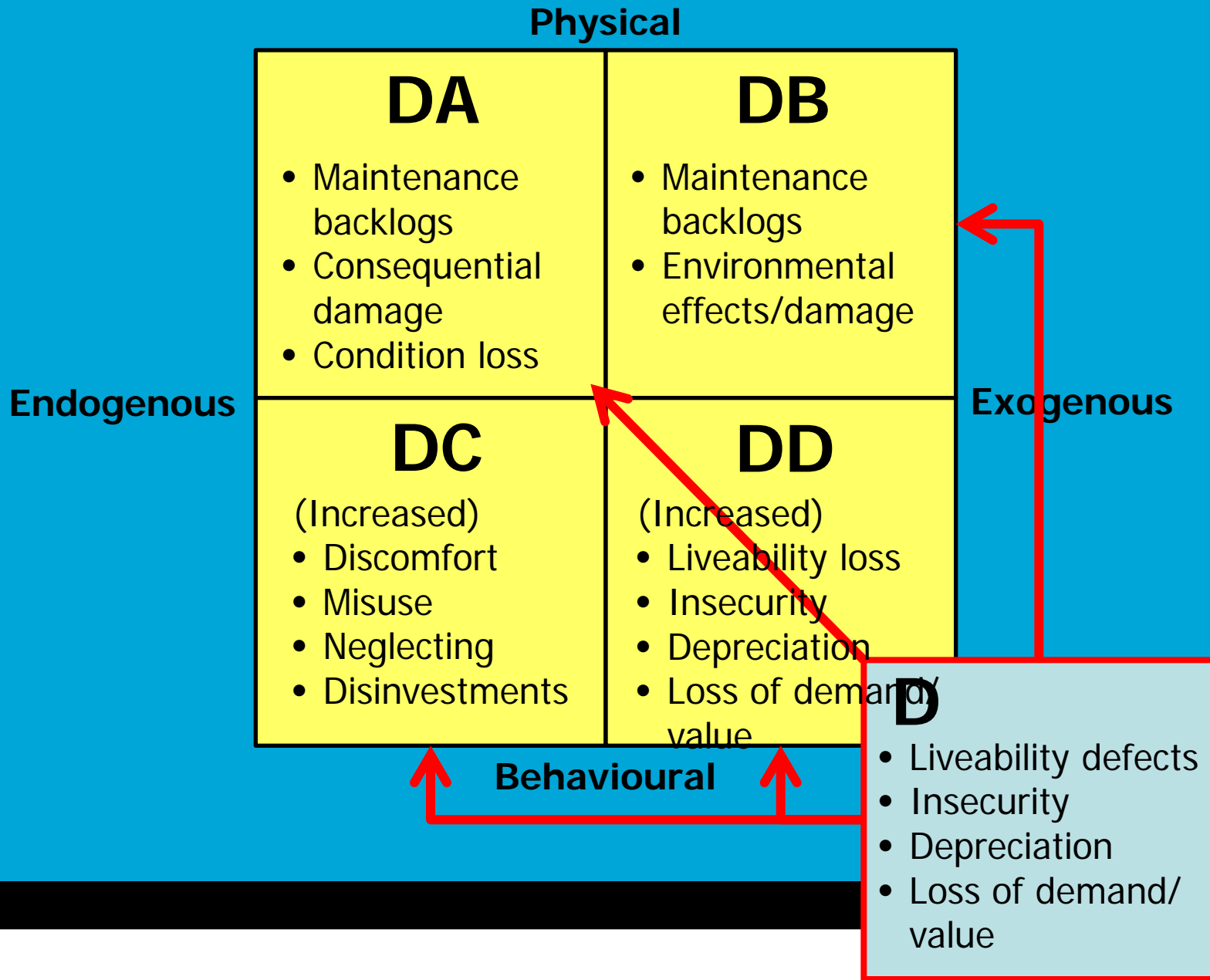
**Exogenous**

**Behavioural**









# The “Ringers” case study

- Originally a spinoff part of a broader case study about heritage values, adaption and reuse of “Ringers”
  - Availability comprehensive data
- in search of the underlying cause-effect processes

# The Ringers chocolate factory

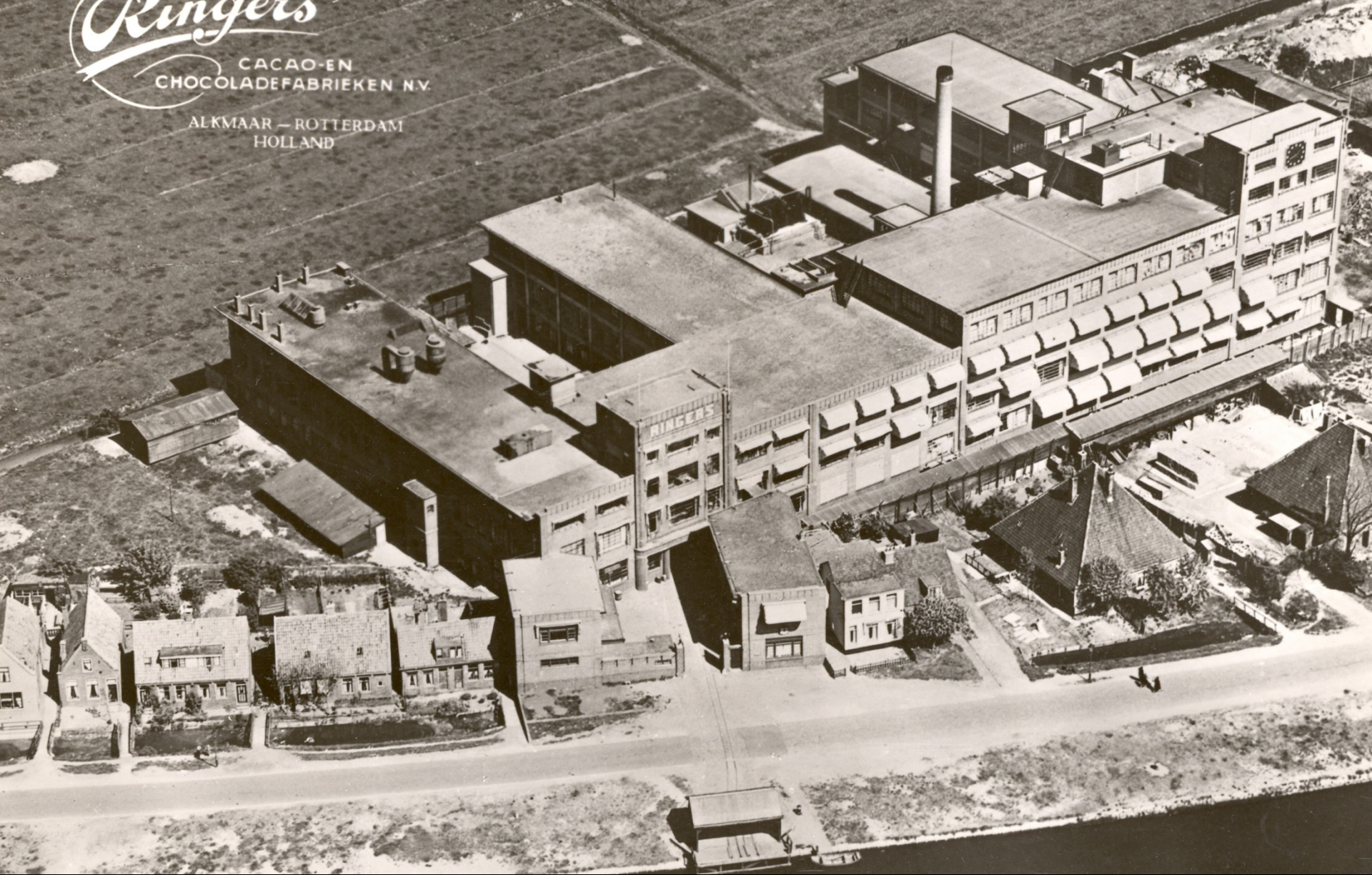
## Building history and significance:

- Interbellum
- Unique example:
  - first 'modern' industrial building
  - specifically designed and consistent developed
- Iconic significance:
  - determining landmark
  - part of collective memory

[illegible]



*King's*  
CACAO-EN  
CHOCOLAFABRIEKEN N.V.  
ALKMAAR — ROTTERDAM  
HOLLAND



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# The Ringers chocolate factory

## Main life cycle phases:

I. Initial phase	1920-1940
II. Heyday phase	1940-1965
III. First decline	1965-1974
IV. Extended use phase	1974-2008
V. Second decline	2008-2013
VI. Redevelopment	2013-





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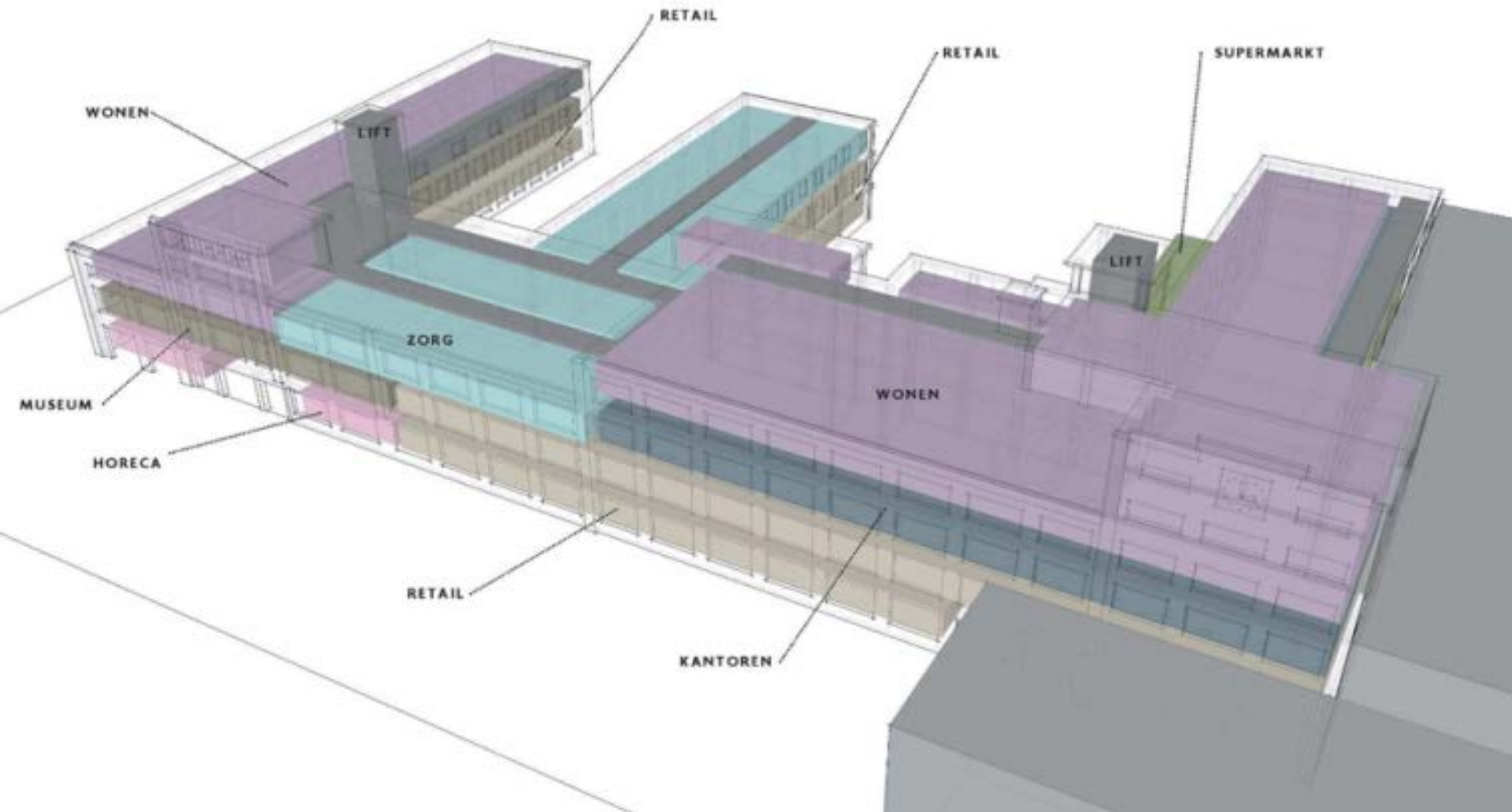
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# Ringers – Feasibility study BOEI 2015



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# Ringers - Life cycle analysis

Life cycle phase		Type	Description	Impact	Type	Description	Impact	Type	Description	Impact	Type	Description	Impact
Phase	Stage	Type	Description	Impact	Type	Description	Impact	Type	Description	Impact	Type	Description	Impact
I.	1-10 Initial phase	AA	New, well built and maintained construction. Good energy efficiency (to that time standard) with partly double glazed windows. Fine architecture. Well dimensioned multi-purpose spatial structure.	++	BB	Open industrial area with accordingly infrastructure: road, waterway, nearby rail and station. Full conformity with (that time) regulations. Absence of environmental threats or conflicting neighbour interests.	++	CC	(No data). Well suited as purpose specific designed	++	DD	Attractive valuable property; accommodate various functions. Well situated: waterfront, direct road and waterway connection, nearby rail, station and city centre. Ample extension space	++
		BA	-	o	AB	-	o	AC	Positive working environment	+	AD	Attractiveness	+
		CA	Positive	+	CB	Positive	+	BC	Positive working environment	+	BD	Attractiveness	+
		DA	Positive	+	DB	Positive	+	DC	Positive working environment	+	CD	Attractiveness	+
II.	11-18 Heyday phase	AA	As above. Well maintained.	+	BB	As above. Development mixed industrial and commercial area.	+	CC	As above. Former workers still testify love.	+	DD	As above.	+
		BA	-	o	AB	-	o	AC	As above	+	AD	As above	+
		CA	As above	+	CB	As above	+	BC	As above	+	BD	As above	+
		DA	As above	+	DB	As above	+	DC	As above	+	CD	As above	+
III.	18-19 First decline	AA	As above; emphasis on adaptability spatial structure. Energy efficiency stays behind.	+	BB	As above. Further development of a adjacent shopping area.	++	CC	Closure due to negative profitability.	-	DD	Acquisition indicates acceptable market value.	+
		BA	-	o	AB	-	o	AC	-	o	AD	Attractiveness	+
		CA	Stop on investments	-	CB	Impact closure, no noted effect	o	BC	-	o	BD	-	o
		DA	As above	+	DB	As above	+	DC	Positive incentive	+	CD	Impact closure, no noted effect	o
IV.	19-26 Extended use phase	AA	Still as above, but alterations of lower quality, partly harming architecture (cladding façade); insufficient energy efficiency.	-	BB	Development of Overstad with changed urban plan: shopping centre, leisure, housing.	+	CC	Acquisition and investments indicate cost effective operation.	+	DD	As above.	+
		BA	-	o	AB	-	o	AC	-	o	AD	Impact cladding, no noted effect	o
		CA	Low maintenance investment	-	CB	-	o	BC	-	o	BD	-	o
		DA	-	o	DB	-	o	DC	No data	o	CD	-	o
V.	27-32 Second decline	AA	Increasing maintenance backlogs but still valuable architecture and solid structural condition	-/o	BB	Redevelopment of Overstad; changed urban plan enables demolition.	-	CC	Closure due to bankruptcy, followed by closures due to negative profitability	-	DD	Economic recession, bankruptcy of owner. Acquisition for removal likely negative for value.	-
		BA	-	o	AB	-	o	AC	-	o	AD	Impact maintenance backlog	-
		CA	No maintenance investment	-	CB	Impact vacancy, no noted effect	o	BC	-	o	BD	-	o
		DA	Some vandalism	-	DB	-	o	DC	Positive incentive, no effect	o	CD	Demolition plan of new owner	-
VI.	33-34 Redevelopment	AA	Consequential damages but still valuable architecture and solid structural condition	-/o	BB	Upgraded urban plan; formal monument status → heritage protection	++	CC	Policy change developer, willing to sell	+	DD	Ongoing negotiations/ retreat MAB/heritage protection → unknown effect on market value.	o/-
		BA	-	o	AB	Reconsideration urban planning	+	AC	Maintenance backlog	-	AD	Impact maintenance backlog vs. good reuse opportunities	o/+
		CA	No maintenance investment	-	CB	Impact vacancy, no noted effect	o	BC	-	o	BD	Positive value outlook	+
		DA	-	o	DB	Reinvestment opportunities	+	DC	Lower market value = chance	+	CD	Coalition for redevelopment	++

# Conclusions

## The “Ringers” case study

- Interrelated multidimensional character performance development
- Strengths:
  - Initial building and location quality
- Vulnerabilities:
  - Dependence on market development and proprietor's and governmental policies
  - Unprotected industrial heritage

# Next steps

## Refining cause-effect analysis

- A broad series of case studies
  - Similar and different cases
  - Diverse building types, tenures, markets, countries

## International research cooperation

- COST Action MINEA
- New COST Action Obsolescence Research Group ORG

# References

- Thomsen, A. and Van Der Flier, K. (2011). Understanding obsolescence: a conceptual model for buildings. *Building Research & Information*, 39, 11.
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- Thomsen, A. (2016). The Ringers factory in Alkmaar; A life cycle analysis using the Thomsen and Van der Flier model. *ENHR 2016 Conference*, Belfast.